



"The Marshall Center produces leaders with extraordinary

capabilities."

Mr. Ravi Singh, Assistant Commissioner Narcotics Intelligence Division-Royal Malaysian Police

The Marshall Center Experience...



Ms. Diana Tsutskiridze, Republic of Georgia, Department of Information and Analysis



PROGRAM CALENDAR & OVERVIEW



In 2023, the Marshall Center marks its 30th anniversary, re-emphasizing its commitment to carrying Marshall's vision, an enduring legacy that continues

www.marshallcenter.org











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Alumni

MISSION

Educate, Engage, Empower... security partners to collectively affect regional, transnational, and global challenges.

VISION

A unique German-American partnership and trusted global network promoting common values and advancing collaborative geostrategic solutions.

Resident Programs

PROGRAM ON APPLIED SECURITY STUDIES (PASS)

PASS is a graduate-level program in international security studies designed for early- to mid-career security practitioners from governments around the globe, including civilian government officials, military and security service members, and government academics.

7 SEPTEMBER - 22 NOVEMBER 2022

RUSSIAN WAY OF WAR (RWOW)

RWOW is a program specifically built for Foreign Area Officers to gather and learn the most up-to-date information on Russia at the operational and tactical level. The course is part of the Eurasian Foreign Area Officer training program.

9 JANUARY - 3 FEBRUARY 2023 7 AUGUST - 1 SEPTEMBER 2023

SEMINAR IN IRREGULAR WARFARE/HYBRID THREATS (SIWHT)

SIWHT assists practitioners to examine the actions adversarial states employ in the Grey Zone below the threshold of direct military conflict to undermine the national security of democratic states. The seminar analyzes a range of tactics including coercive economics, the use of proxy forces, cyberwarfare, disinformation operations, and "lawfare."

24 JANUARY - 9 FEBRUARY 2023

PROGRAM ON COUNTERING TRANSNATIONAL ORGANIZED CRIME (CTOC)

CTOC focuses on the national security threats posed by transnational criminal organizations. The course is designed for government officials and practitioners who are engaged in strategy and policy formulation.

14 FEBRUARY - 9 MARCH 2023



PROGRAM ON CYBER SECURITY STUDIES (PCSS)

PCSS is a comprehensive policy-focused, non-technical cyber security program that explores the increasing domestic, international and transnational challenges in cyber security. The program is tailored for senior officials responsible for developing or influencing cyber legislation, policies or practices.

Additionally, a preliminary Program on Cyber Security Studies English Language Enhancement Course (PCSS ELEC) is offered 7 February - 13 March 2023. PCSS ELEC is available to participants registered to attend the Program on Cyber Security Studies. The course aims to familiarize participants with the terminology used in the cyber course they are about to attend, and to improve their presentation abilities.

14 - 31 MARCH 2023

SEMINAR IN REGIONAL SECURITY (SRS)

SRS focuses on regional security issues in and around Europe and their relevance for broader Euro-Atlantic security. The seminar is designed for participants at the mid-career military or civilian equivalent, government officials focused on regional security, and/or transnational and international crisis management.

18 APRIL - 12 MAY 2023

EUROPEAN SECURITY SEMINAR - EAST (ESS-E)

ESS-E brings together mid- to senior level security practitioners from Europe, Eurasia and the U.S. to build a common understanding of the new dynamics in the east and to develop comprehensive strategies to address conflicts, vulnerability and disorder. The topics and objectives change to meet an evolving strategic environment and policymaker needs.

1 - 5 MAY 2023

EUROPEAN SECURITY SEMINAR - SOUTH (ESS-S)

ESS-S analyzes security issues related to Europe's Southern flank, including the impact of developments within Africa, the Mediterranean and the Middle East on European and Euro-Atlantic security. It emphasizes policy priorities including strategic competition, hybrid and irregular warfare, terrorism, irregular migration, transnational organized crime, regional conflicts, and other sources of instability. The seminar brings together mid-to senior level security practitioners.

8 - 12 MAY 2023

SENIOR EXECUTIVE SEMINAR (SES)

SES is an annual seminar tailored to meet the needs of national ministers, ambassadors, legislators, admirals, general officers and other senior government officials. The topic of SES changes with each iteration of the course in order to focus on the most critical and relevant contemporary security issues.

16 - 19 MAY 2023

PROGRAM ON COUNTERING TRANSNATIONAL ORGANIZED CRIME, INTERNATIONAL FORUM (CTOC-IF) ROME, ITALY

CTOC-IF is a three- day senior-leader forum that creates an opportunity for law enforcement executives at the principal and deputy level, along with their counterpart policy experts, to examine the most critical challenges in combating transnational organized crime.

22 - 25 MAY 2023

SOUTHEAST EUROPE FORUM (SEEF)

SEEF focuses on regional security issues within Southeast Europe as an anchor for regional engagement. It places particular emphasis on specific topics related to strategic competition and the role of external actors, hybrid and irregular challenges, and Euro Atlantic integration and cooperation.

22 - 26 MAY 2023

PROGRAM ON TERRORISM AND SECURITY STUDIES (PTSS)

PTSS creates and empowers a global network of counterterrorism professionals in the fight against transnational terrorism and violent extremist organizations. Participants examine terrorist actions and capabilities while discussing, sharing and providing best practices for comprehensive whole-of-government and whole-of-society solutions.

Additionally, a preliminary Program on Terrorism and Security Studies English Language Enhancement Course (PTSS ELEC) is offered 1 May - 4 June 2023. PTSS ELEC is available to participants

registered to attend the Program on Terrorism and Security Studies. The course aims at familiarizing participants with the terminology used in the course they are about to attend and to improve their ability to make presentations.

6 - 30 JUNE 2023

EUROPEAN SECURITY SEMINAR NATO-EU (ESS - NATO-EU) BRUSSELS, BELGIUM

ESS-NATO-EU elaborates on the new impetus and substance of EU-NATO strategic partnership and what it means for EU and/or NATO member states and partner countries along Europe's southern and eastern flanks.

10 - 15 JULY 2023

EUROPEAN SECURITY SEMINAR NORTH (ESS-N)

ESS-N focuses on the Arctic and the European High North region, which has become an area of significant international interest. The seminar is tailored for mid- to high-level officials and experts to analyze contemporary challenges in the region, assess risks and opportunities, and generate policy-relevant strategic recommendations.

11 - 15 SEPTEMBER 2023

EUROPEAN SECURITY STUDIES SEMINAR (ES3)

ES3 is a region-specific orientation course for new Foreign Area Officers focusing on Europe/Eurasia. It is designed to expose new FAOs to strategic thinking and to give an overview of the key topics affecting the security environment. ES3 also includes a week-long field study consisting of engagements at U.S. European Command, U.S. Army Europe, the Defense Threat Reduction Agency, NATO HQ, and SHAPE.

11 - 29 SEPTEMBER 2023

PROGRAM ON APPLIED SECURITY STUDIES (PASS)

PASS is a graduate-level program in international security studies designed for early- to mid-career security practitioners from governments around the globe, including civilian government officials, military and security service members, and government academics.

Additionally, a preliminary Program on Applied Security Studies English Language Enhancement Course (PASS ELEC) is offered 7 August - 8 September 2023. PASS ELEC is available to participants registered to attend the Program on Applied Security Studies. The course aims at familiarizing participants with the terminology used in the programs they are about to attend and to improve their ability to make presentations.

12 SEPTEMBER - 21 NOVEMBER 2023 12 - 26 SEPTEMBER (VIRTUAL) 27 SEPTEMBER - 21 NOVEMBER 2023

Other Programs

OUTREACH PROGRAMS

Outreach activities are offered throughout the year to address critical security and defense issues to the widest possible audiences. Events are held within partner nations, and respond to the needs of stakeholders with tailored events.

EURASIAN FOREIGN AREA OFFICER (FAO) PROGRAM

The FAO Training Program prepares U.S. military officers to be leading regional experts, or "Soldier-Statesmen," and to serve in key political-military assignments throughout Eurasia.

FELLOWS PROGRAM

The U.S. Senior Fellows Program provides a regionally focused, professional education experience for officers from the U.S. Air Force and U.S. Army. The program is comprised of three subordinate fellows programs, each of which are selected by their agencies: the U.S. Army War College, the U.S. Air War College and the Army's

G-3/5/7. fellows are selected at the rank of lieutenant colonel and colonel, while the G-3/5/7 fellows are usually Majors or Lieutenant Colonels.

MASTER OF ARTS PROGRAM IN INTERNATIONAL SECURITY STUDIES (MISS)

MISS is a postgraduate program for mid-level security professionals offered jointly by the Universität der Bundeswehr München (UniBw) and the Marshall Center. The program is designed to prepare international military and civilian students who already have years of professional experience for executive positions in the public and private sector.

THE PARTNER LANGUAGE TRAINING CENTER EUROPE (PLTCE)

PLTCE, a NATO accredited Partner Training and Education Centre, offers advanced and specialized classroom instruction in Arabic, English, French, Persian-Farsi and Russian to more than 400 U.S. military and NATO/ partner attendees each year. Included in this are faculty professional development courses in language testing and classroom instruction, and assessment according to NATO Standards.



ALUMNI PROGRAMS

Alumni programs offer tools to keep alumni engaged, informed, and involved in the network. The members-only alumni website GlobalNET (https:\\members.marshallcenter.org) provides access to course materials and offers free access to numerous research databases, and contact information for all alumni in the network.

Communities of Interest (COI): COIs offer an opportunity for alumni to return to the Center for continuing education, and an opportunity to reconnect with other alumni from all over the world who are in their field of work.

Alumni Scholars Program: This is a competitive program to conduct in-residence research at the Marshall Center. The scholarships are available to all alumni, regardless of work status. The program includes a fully-funded five weeks in-residence to do research on a security topic.

Outreach Networking Event (ONE): ONEs are held approximately 30 times per year in capital cities across Europe and Eurasia. ONEs bring together local alumni, staff and faculty of the Marshall Center, as well as U.S. and Germany Embassies. All alumni, regardless of their service country, are welcome to attend these events.

Regional Alumni Forums: Regional Forums bring alumni from select geographic regions together to discuss relevant topics. Alumni participants are competitively selected by the Alumni Programs Department. Applications are solicited directly from individual alumni unless directed otherwise by embassies.

FOR UPDATES ON COURSE SCHEDULES, PLEASE VISIT: MARSHALLCENTER.ORG