



GEORGE C.
MARSHALL

COLLEGE OF INTERNATIONAL
AND SECURITY STUDIES

2020



"The Marshall Center produces leaders with extraordinary capabilities."

Mr. Ravi Singh, Assistant
Commissioner Narcotics
Intelligence Division- Royal
Malaysian Police

What participants
say about our
courses...



"Working in this professional environment gives us a chance to grow, make new friends... it's amazing."

Ms. Diana Tsutskiridze, Republic of
Georgia, Department of Information
and Analysis



FOR MORE INFORMATION ABOUT
SCHEDULED COURSES CONTACT

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EUROPEAN CENTER FOR SECURITY STUDIES
A GERMAN - AMERICAN PARTNERSHIP

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Nations



Expert Speakers



Alumni

2020 Resident Programs

SENIOR EXECUTIVE SEMINAR (SES)

The SES is an annual program tailored to meet the needs of national ministers, ambassadors, legislators, admirals, general officers, and other senior government officials. The topic of the SES changes with each iteration of the course in order to focus on the most critical and relevant contemporary security issues. Above all, it is an opportunity to build and strengthen professional networks and enhance global security cooperation.

PROGRAM ON APPLIED SECURITY STUDIES (PASS)

PASS is a rigorous ten-week resident course for early- to mid-career security sector practitioners from governments around the globe. Attendees include civilian government officials, military and security service members, and government academics. PASS provides the opportunity to gain fundamental knowledge and join an international network of security professionals that participants will utilize throughout their developing careers. Offered annually, the program provides a graduate-level education in security policy, defense affairs, and international relations. PASS affords participants the opportunity to improve their individual understanding and to build a network of security colleagues from widely varying cultures and backgrounds.

PROGRAM ON TERRORISM AND SECURITY STUDIES (PTSS)

PTSS is a four-week resident program that supports the Marshall Center's focus on evolving transnational threats and challenges. It is a strategic-level program that develops the capacity of civilian, law enforcement, and military counter terrorism practitioners to better understand and counter ideological support to terrorism and violent extremism as well as state-based malign influence and irregular warfare threats. Recognizing the global nature of the threat, PTSS attracts participants from all over the world. The program builds and strengthens a global network of combating terrorism and irregular warfare experts and practitioners at the operational and strategic levels. It seeks to develop a common understanding of the phenomena of contemporary terrorism and irregular warfare that transcend national borders and enables national security officials to cooperate on the international level. It aims to counter the effects of terrorism in all of its manifestations: nationally, regionally, and globally.

PROGRAM ON COUNTERING TRANSNATIONAL ORGANIZED CRIME (CTOC)

The CTOC Program focuses on how transnational organized crime presents national, regional and global security threat to the stability of nations. This program consists of two 24-day resident courses, one three-day Community of Interest workshop, two strategy development workshops, a three-day CTOC International Forum for principals and deputies of major law enforcement and policy organizations, and a one-week CTOC alumni senior leader event. Course participants listen to plenary lectures from subject matter experts and then participate in small seminar sessions designed to improve subject matter knowledge and promote executive development skills. All participants are required to participate in a course long real world strategy and policy development exercise. Graduates will join a network of more than 1000 CTOC alumni working in governments around the world. Participants for the CTOC program should be highly promotable mid-level and senior government officials who are engaged in the broad spectrum of governmental activities aimed at countering transnational organized crime.

PROGRAM ON CYBER SECURITY STUDIES (PCSS)

PCSS explores the increasing domestic, international, and transnational challenges in cybersecurity. PCSS consist of a

13-day resident course conducted in December and 6-8 global workshops throughout the year. Our goal is to provide a comprehensive, policy-focused, non-technical cyber security program that teaches key senior leaders how to best make informed decisions on cybersecurity investments, and to prioritize strategy and policy initiatives within the frameworks of whole-of-government and international cooperation. Participants benefit from sharing their own professional experiences with other serving officials and learning different cybersecurity approaches from globally recognized experts, international organizations and event participants nominated by their country. PCSS's unique approach to connect serving top-level national cybersecurity leaders and provide them an opportunity to professionally develop and enhance their knowledge on relevant issues and to an opportunity to collaborate with partners within our global cybersecurity network is unmatched.

Regional Security:

EUROPEAN SECURITY SEMINAR – NORTH (ESS-N)

The Arctic region has become an area of significant international interest. Security concerns in the Arctic region are at the forefront of national and international security, commerce, resource and environmental concerns. Multiple states as well as international organizations, both geographically present and absent from the region, are asserting influence in the region. This one week seminar is designed to encourage mid to high-level practitioners, academics and decision makers to obtain a better understanding of the dynamics in the Arctic to enhance European and North American security. Based on a sound analysis of the current situation and risks the participants will gain state-of-the-art information to participate in an Arctic-related strategy discussion. This analysis will show the potential of existing or further multinational cooperation in the Arctic and will result in an evaluation of the Arctic security and the development of strategic recommendations. During the seminar participants will make a sound strategic assessment of risks, challenges and opportunities in the Arctic by developing concepts to advance the opportunities and mitigate the risks and challenges.

EUROPEAN SECURITY SEMINAR – SOUTH (ESS-S)

ESS-S is a one week seminar designed to engage a range of partners in better understanding security challenges and conflict dynamics and their root causes in Europe's southern flank in the Middle East and in Africa. The primary goal is to achieve ideas and outputs from the seminar to help inform EU, NATO, AFRICOM and EUCOM and participant country's strategic thinking with regards to the southern flank. A secondary goal is the development of alternative policy options and strengthening GCMC's role as a facilitator and honest broker within the Euro-Atlantic and MENA community of strategic experts and institutions. This seminar will review how security challenges and conflict dynamics have increasingly impacted neighboring states, institutions and identities in the Middle East and Africa; review and assess challenges and opportunities for effective crisis prevention and crisis response on the Southern flank and how they are addressed using a networked approach in the context of NATO MED Dialogue, EU-African Partnership and African Peace and Stability Architecture (APSA); review and assess the vulnerabilities and challenges for Euro-Atlantic space and how they are effectively addressed through the use of a range of policy tools and networks; and assess and align

potential Euro-Atlantic policy responses to fit the new realities.

EUROPEAN SECURITY SEMINAR – EAST (ESS-E)

This one-week seminar aims to examine the current security environment in Europe and Eurasia. It also aims to elaborate upon the various responses taken by actors from the international community to counter hybrid and grey zone warfare measures by Russia. The Kremlin's ongoing occupation of a part of Ukraine, its role in protracted conflicts and multi-faceted attempts to disturb political landscapes even in established Western democracies did not remain unanswered. Trans-Atlantic actors did inter alia react diplomatically; troops moved to Poland and the Baltic States and economic measures were introduced to counter Moscow's agenda. Hence, this seminar intends to provide a wider understanding of security cooperation and economic interdependence by examining the use of sanctions, economic tools, political response and military show of force.

EUROPEAN AFRICAN SECURITY SEMINAR (EASS)

This one-week seminar engages mid-level and senior security and defense professionals from Europe, Africa, and the United States in a unique trilateral forum that bridges seams and fosters frank and open dialogue about transregional threats and challenges. Emerging from collaborative planning by the Marshall Center, the Africa Center for Strategic Studies, the German Ministry of Defense, and the US Africa and European Commands, the seminar examines how Europeans/Americans and Africans can cooperate to identify common security interests and priorities, strengthen democratic governance, and build true partnerships. The seminar aims to develop practical recommendations for enhancing security cooperation that are integrated into policy and planning cycles in Africa, Europe, and the United States.

SEMINAR ON REGIONAL SECURITY (SRS)

The Seminar on Regional Security specifically focuses on regional parameters, thereby acknowledging the increased importance of regional security issues and its increased relevance for stakeholder priorities. Central to the SRS course program is the examination of multiple regional conflicts (past and ongoing) occurring at Europe's borders, especially Eurasia, the Middle East and North Africa, which allows participants to enhance their capabilities in conflict analysis and resolution.

The particular regional focus of this course acknowledges that all too often local / national conflicts and crises pose considerable threats to neighboring states, and even entire regions. As local security issues often spill over into the region, conflict management and conflict resolution need many partners. Though local ownership is a rightfully prioritized precept, the larger region and international organizations play important roles in conflict resolution. Stressing the regional dimensions of conflict and conflict management by no means allows neglecting civil society and gender dimensions: regional, national and

human security are inextricably interwoven.

ENGLISH LANGUAGE ENHANCEMENT COURSE (ELEC)

The Marshall Center offers five-week intensive language enhancement courses before the PASS, PTSS, PCSS and CTOC. These courses are designed to improve participants' English language skills, especially their ability to communicate at a professional level on security topics. Instructors tailor curriculum and vocabulary to each of the individual courses, focusing on relevant vocabulary acquisition, presentation skills, public speaking practice, and discussion strategies. Through reading materials, presentations by guest speakers, classroom discussions, and videos, participants become familiar with the terminology used in the programs they are to attend while improving their understanding of the nature of other security threats affecting the global community.



Outreach Programs

Outreach events are an integral component of the Marshall Center's mission to create a more stable security environment among the nations of Europe, Eurasia, North America and beyond. Through its outreach programs, the Marshall Center is able to offer opportunities to address critical security and defense issues to the widest possible audiences within partner nations, including those who may not be able to attend resident courses in Garmisch, and respond to the needs of stakeholders for special focused events.

How to Apply

The Marshall Center's objective is to bring together the best and most capable rising defense and security experts from a variety of government ministries. We strive for a balanced and diverse participant body which includes civilian and military, men and women, policy-makers and practitioners. Candidates should benefit from our programs and the opportunity to network with like-minded professionals as well as add value to an ongoing dialog on security and defense related topics. All Marshall Center courses strive for balanced gender participation and we strongly encourage applications from women.

Government officials (military and civilian) who meet course admissions criteria must be nominated by their country ministry/agency and the nomination should be forwarded to the U.S. Embassy in their country. Selection for GCMC courses is granted pending funding, agency/employer & U.S. or German Embassy approval, course availability and GCMC Course Director approval.

Nominations should reach the Marshall Center Registrar's office sixty days before the course begins.