



GEORGE C. MARSHALL
EUROPEAN CENTER FOR SECURITY STUDIES®

WORKING GROUP #4 OUTBRIEF

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Working Group #4

A German-American Partnership

Goal:

- Stability
- Lasting peace
- Economic development

Path:

- Regional cooperation initiatives
- Euro-Atlantic integration



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Top 3 Challenges

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Stability (necessary conditions)

- Democratic values—free elections, human and minority rights, fulfill requirements
- Political - will to fulfill standards, full integration of all nations
- Good governance - build legal institutions, codify, effective rule of law
- SSR - national and regional level, broad societal impact
- Status - settle terms of Montenegro and Kosovo, borders, refugees

Economic development (foundation for change)

- Optimize limited resources (infrastructure, investment)
- Conversion
- Regional free trade area with uniform standards

Educational transformation (solidification of progress)

- Change mentality within country, then beyond
- Multiple levels - individual and societal, internal and external



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Stay actively engaged (commitment)

- Continue to work for **full** NATO membership for **all** Balkans (through common approach & cooperative programs such as partnerships & regional initiatives)
- Maintain clear presence in region
- Publicize goals, efforts & commitments to region

Coordinate efforts with international institutions (cooperation)

- UN, EU, OSCE, Council of Europe, NGOs
- Develop clear, coherent messages to nations & region

SSR (tangible benefits)

- NATO promotes defense reform & institution building
- Recognize nations have different starting points
- Don't wait for resolution of ICTY** - conditionality v. flexibility



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EU's Future Role

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Stay actively engaged (commitment)

- Continue to work for **full** EU membership for **all** Balkans
- Maintain visible presence in region
- Recognize nations have different starting points
- Lead EU educational effort to promote awareness about region

Coordinate efforts with international institutions (cooperation)

- UN, NATO, OSCE, Council of Europe, NGOs
- Develop clear, coherent messages to nations & region

Economics (tangible benefits)

- For Balkan peoples, the central element of successful transition
- Free trade area
- Focused efforts foreign direct investments, job creation, living standards
- Educate about market opportunities, human resources, entrepreneurship



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SE Europe

Current & Future Responsibilities

Leadership--national & regional ownership

- Fulfillment of EU & NATO standards
- National progress, regional perspective

Active engagement

- Unity of effort

Focus on the goal

- Public relations campaign to EU & NATO citizens
- **Full Euro-Atlantic integration**