

To Apply

For application and deadline information, contact the George C. Marshall Center Registrar at registrar@marshallcenter.org, your Ministry point of contact, or the US or German Embassy in your capital city.

Other Marshall Center Programs

In addition to SSTaR, the Marshall Center offers four other programs that examine complex national security issues: the Program in Advanced Security Studies (PASS), the Program on Terrorism and Security Studies (PTSS), the Seminar on Transatlantic Civil Security (STACS) and the Senior Executive Seminar (SES). The Marshall Center also offers specialized language courses, the Security Studies Language Program and the Combating Terrorism Language Program, in conjunction with the PASS and PTSS. These resident programs advance participants' professional development at various stages of their careers. Further details on these and other current Marshall Center activities, initiatives and events are available at www.marshallcenter.org.

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Sources for admissions information on the Program on Security, Stability, Transition and Reconstruction (SSTaR):

- Your ministry or sponsoring organization
- www.marshallcenter.org
- registrar@marshallcenter.org

GEORGE C. MARSHALL
EUROPEAN CENTER FOR SECURITY STUDIES



Program for Security, Stability, Transition and Reconstruction

College of International and Security Studies



Program for Security, Stability, Transition and Reconstruction (SSTaR)

The Program for Security, Stability, Transition and Reconstruction (SSTaR) is designed to help participants and faculty think systematically about the complexities of stabilization and state-building. A central objective of the course is to forge a common understanding of the challenges, identify realistic possibilities for constructive assistance and develop the basis for more effective international and inter-agency cooperation. A complementary and equally important goal is to create a community of officials who will be able to help their countries decide how to participate productively in inherently multinational, inter-ministerial SSTaR missions.

Participants include a mix of military and civilian government officials at the rank of lieutenant colonel or colonel and civilian equivalent. They come from countries in Europe, Eurasia, South Asia, the Middle East and Africa. Many have participated in stabilization and reconstruction missions; many are slated for future SSTaR missions. Some train those who serve and others help make the policies that govern their country's participation in stabilization and reconstruction missions.

The Focus

SSTaR is focused on developing among participants a common understanding of SSTaR operations: the challenges inherent to SSTaR, the basic organizational and operational requirements of successful SSTaR operations, and the capacity-building resources available to participant nations.

The course emphasizes the multinational and interagency aspects of SSTaR and encourages the exchange of information, ideas and best practices among participants. By serving as a multinational forum, the course provides participants an opportunity to contribute to the evolving doctrine and operating concepts for SSTaR operations; and to develop a network of colleagues in other ministries and countries to facilitate the planning and execution of SSTaR operations.

The Curriculum

SSTaR consists of four educational modules:

- Setting the strategic context—the contemporary environment
 - The contemporary security environment—fragile states and the requirement for SSTaR missions

- International institutions and SSTaR operations
- Operations cultural
- Strategic communication
- The interagency and multinational dimension,
 - The interagency components of SSTaR
 - The role of non-governmental and private sector organizations
 - Coalition military operations
- Building host nation capacity and legitimacy
 - Promoting and establishing legitimate governance
 - Developing rule of law
 - Building indigenous security capabilities
 - Economic reconstruction
 - Service delivery in fragile states
- The capstone exercise
 - SSTaR planning—strategic design
 - Measuring and assessing progress
 - Table top exercise

The course includes lectures, seminars and case studies. A capstone exercise summarizes and synthesizes the knowledge and skills built during the course. The course is offered in English only.

